

# St Martins

more than a home for the homeless

#### **OUR PRIORITIES**

We prevent homelessness wherever possible

We deliver crisis support

We deliver sustained support

We are an employer of choice

We are well managed and efficient

We communicate clearly

### **OUR VALUES**



Open



Progressive



Nurturing



**Tenacious** 

#### **OUR MISSION**

To maximise independent living and prevent homelessness in our community by offering a hand up - housing, support and care - to the most vulnerable.

To enhance understanding and compassion towards homeless people in our community through education and advocacy.

Registered charity 802013 www.stmartinshousing.org.uk 01603 667706







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Strategic Plan 2022-24
6 priorities to deliver our plan:
Ending rough sleeping on our streets.

### 1) We prevent homelessness wherever possible

- Support for people in the community to maintain their tenancies.
- Provide clear signposting to a range of support services.
- Provide temporary housing and specialist support.
- Deliver learning, development and wellbeing services.
- Engage with local prisons to identify housing options pre prisoner release for any person known to have been rough sleeping.

### 2) We deliver crisis support

- Increase street outreach services.
- Lead the multi-agency Pathways team supporting people sleeping rough.
- Deliver emergency assessment and accommodation.
- Provide specialist support to our local authorities to deliver on their commitment to safeguard people at risk of sleeping rough.
- Provide additional accommodation and specialist support during winter through our Street Break initiative.

## 3) We deliver sustained support

- Care Quality Commission (CQC) services will strive to achieve and maintain an 'outstanding' rating.
- Provide additional accommodation for 15 people.
- Support to encourage people to live independently.
- Increase the level of specialist drug, alcohol and mental health services for the people we support.

### 4) We are an employer of choice

- Provide strong, clear, fair and inspirational leadership.
- Communicate frequently and honestly.
- Recognise, value and reward the skills and expertise of our team.
- Provide comprehensive inductions, ongoing training and support and progression opportunities.
- Develop and maintain a healthy culture.

### 5) We are well managed and efficient

- Annual consultations with the people we support.
- Regular engagement with St Martins Advisory Group.
- Support and development of our volunteers.
- Value our local partnerships.
- Work in accordance with the Charity Governance Code.

#### 6) We communicate clearly

- Provide clear leadership on all issues related to rough sleeping and homelessness.
- Speak openly, clearly and passionately about our work and the impact of our work.
- Use a range of media channels to increase the understanding of the importance of our work.
- Communicate regularly with all of our supporters and stakeholders.